

Architecture and Integration

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Fachbereich 2 Informatik und Ingenieurwissenschaften



Prof. Dr. Jürgen Jung



Academia

- Dipl.-Inform.
 Uni Koblenz
- Dr. rer. pol.
 Uni Duisburg-Essen
- > Software Engineering
- Enterprise Modelling

Deutsche Post DHL

- Post & Parcel
- Global Forwarding
- eCommerce
- Business Process Management
- Enterprise Architecture

Frankfurt University of Applied Sciences

- Business Information Systems
- Process and Architecture Management



2007



Purpose of a Lecture

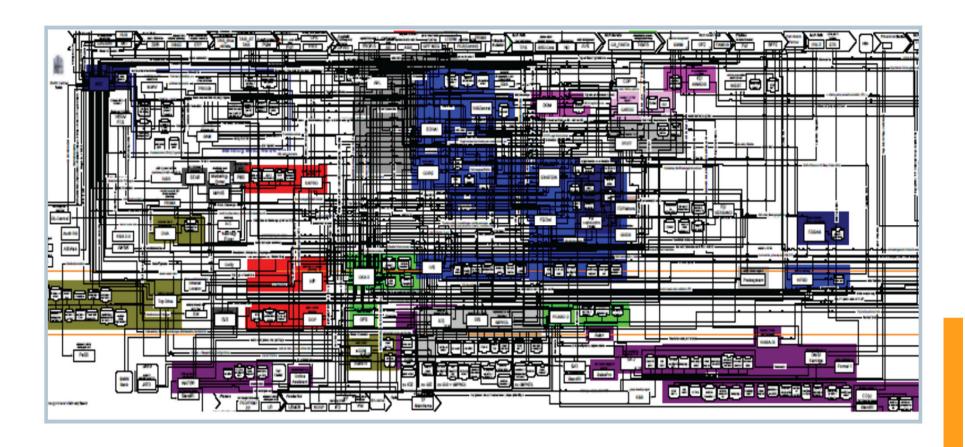
'Student, you do not study to pass the test. You study to prepare for the day when you are the only thing between a patient and the grave."

- Mark Reid

Mark B. Reid, MD Twitter, Jan. 2016



Context





Motivation

Corporate Information Systems are	Implication
large (several hundred software systems)	Hard to maintain the complete overview
	\
changing constantly	Software will be updated often by IT teams
complex (thousands of relationships)	Change in one system might affect many others
subject to regulations (e.g. DSGVO)	Challenge for project management
business relevant!	No trial and error!



Topics

Architecture

- Terminology and basic concepts
- Architecture modelling (ArchiMate)

Integration

- Motivation, terminology and concepts
- · Kinds of integration and principles

Integration technologies

- · Middleware for integrating software systems
- Examples: Message Queue, Workflow, Enterprise Service Bus

Architecture quality and principles

- Criteria for determining architectural quality
- Architecture principles

E-business and Supply Chain

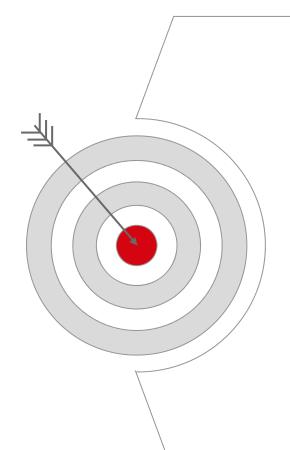
- Architecture and technologies for E-Business
- Inter-company Supply Chain Integration

Enterprise Architecture

- Information System Architecture and the Business
- Preview: Business Architecture



General Learning Objectives



Applying relevant terminology for IT architecture and business integration

Describing an IT architecture for given organisation

Explaining different integration technologies and their business use

Implementing a system using integration technology



Context in Curriculum

					24) Seminar Digital Management (5)	27) Service In- tegration und Ma- nagement (5)
Semester 4 30 CP	18) Enterprise Resource Planning (5)	19) Data Warehousing (5)	20) Digital Business and E-Commerce (5)	21) IS Project Management (5)	23) Seminar Infor mation Systems Architecture (5)	26) Architecture and Integration (5)
					22) Seminar Business Analytics (5)	25) Programming Lab (5)
Semester 3 30 CP	12) Statistik (5)	13) Software Engineering (5)	14) Logistik und Produktion (5)	15) Geschäftspro- zessmanagement (5)	16) Datenschutz- und Internetrecht (5)	17) Web-basierte Anwendungssys- teme (5)
Semester 2 30 CP	6) Analysis (5)	7) Betriebssys- teme und Rechnernetze (5)	8) Datenbanken (5)	9) Schlüsselkom- petenzen (5)	10) Wirt- schaftsprivatrecht (5)	11) Business Eng- lisch (5)
Semester 1 30 CP	1) Algebra (5)	2) Wirtschaftsin- formatik (5)	3) Objektorientierte Programmierung (10)		4) Betriebswirt- schaftslehre (5)	5) Rechnungswesen (5)



Lecture and Seminar

From the module handbook:

Module contents	Architecture and Integration – Lecture Architecture and Integration – Seminar
Module teaching methods	Lecture, Seminar
Module language	English



Competencies Required for Learning

Competenc	y Self-study	Apply knowledge	Critical reflection
Student	Actively preparingSelf relianceOrganisation	Work on projectAssess own resultsClarify issues	 Critical thinking Transfer knowledge Reflect own learning
Lecturer	Provide structureProvide materialPrioritise topicsSupport students	Provide case studyProvide feedbackAssess results	Provide topicsDefine criteriaProvide feedback



Examination

Project work

Case study work

- Team of 3 students
- Working time: 8 weeks
- Project results:
 - Architecture model and description
 - Implementation using selected integration technology
 - Final presentation (5 minutes per person)
- Max. 60 points altogether

Individual assessment

Written examination

- 60 minutes
- Testing knowledge
 - Explaining concepts
 - Using proper terminology
 - Explaining technologies
 - ArchiMate modeling language
- Max. 40 points altogether



Project work



Context

- Small business scenario provided May 8
- · Choosing integration technology
- Objective: prototypical implementation of scenario using integration technology

Model

- Architecture model for prototype
- Blueprint for implementation
- Technology
- Integration technology understood
- Preparing implementation of prototype
- Prototype
- Running instance of integration technology
- Dummy implementation for connected systems
- Submission
- Upload in CampUAS
- July 3 eob.
- Presentation
- Overview and demonstration
- July 10/17



Interaction during Lecture/Seminar

Particify

Room number: 3701 4753

https://fra-uas.particifyapp.net/p/37014753



Selected Reading

- Laudon, K.; Laudon, J.: "Management Information Systems: Managing the Digital Firm." 7th ed., Pearson, 2022
- Wierda, G.: "Mastering ArchiMate Edition 3.1: A serious introduction to the ArchiMate® enterprise architecture modeling language." R&A, 2021
- Kurbel, K.: "The Making of Information Systems: Software Engineering and Management in a Globalized World." Springer, 2008
- Sousa, P.; Vasconcelos, A.: "Enterprise Architecture and Cartography: From Practice to Theory; From Representation to Design." Springer 2022
- The Open Group: "The TOGAF Standard 10: Introduction and Core Concepts." online: https://pubs.opengroup.org/togaf-standard/introduction/index.html



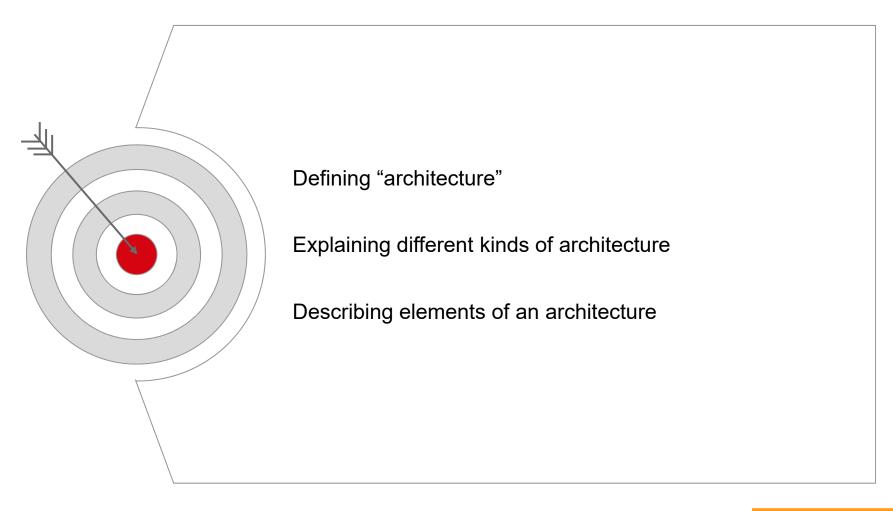
Architecture and Integration

Architecture: Motivation and Introduction

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Learning Objectives: Architecture





Short Characterisation



Architecture is about describing the structure of a system.

The structure of an information system is usually not visible, so that it needs to be documented as an **architecture model**. Such a model can be

- Descriptive: describing an existing system
- **Prescriptive**: blueprint for a future system





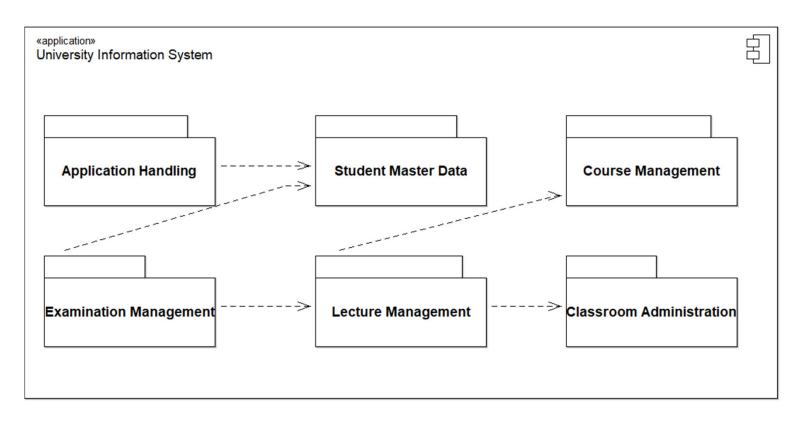
Particify

Which architectures do you know (examples)?



Software Architecture (example)

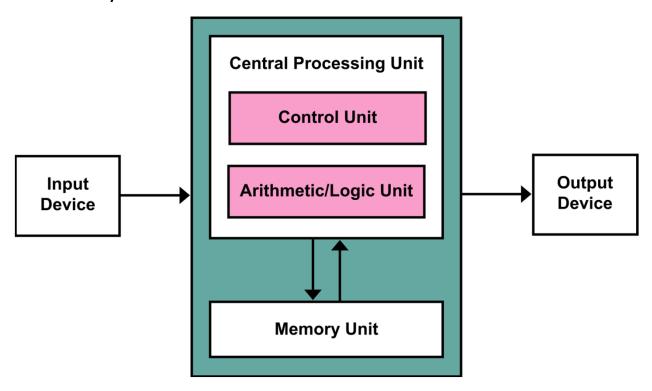
Architecture of a software system consisting of different modules (e.g. Java packages) and their dependencies.





von Neumann Architecture (Computer)

Basic architecture of a computer with its Central Processing Unit (CPU) and its interfaces to memory and devices.

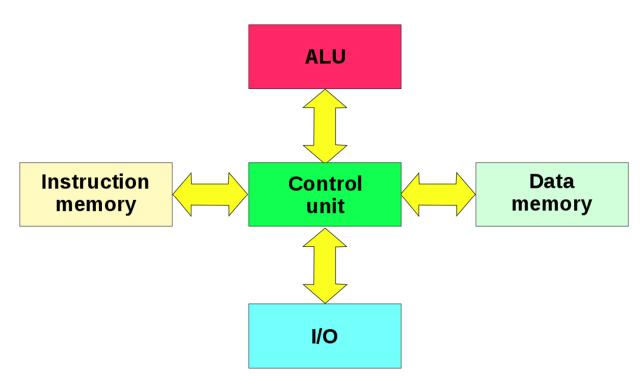


Source: https://en.wikipedia.org/wiki/Von_Neumann_architecture



Harvard Architecture (Computer)

Basic architecture of a computer with its control unit and its interfaces to Arithmetic Logic Unit (ALU), memory and devices.



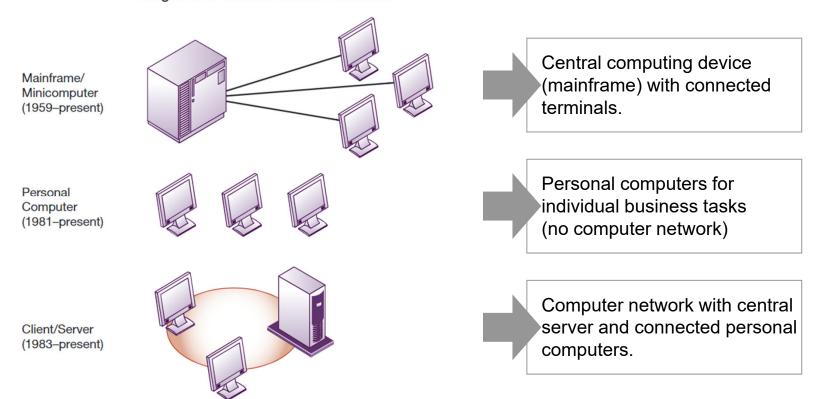
Source: https://en.wikipedia.org/wiki/Harvard_architecture



IT Architecture (early stages)

Architecture of computing devices in a business environment.

Stages in IT Infrastructure Evolution

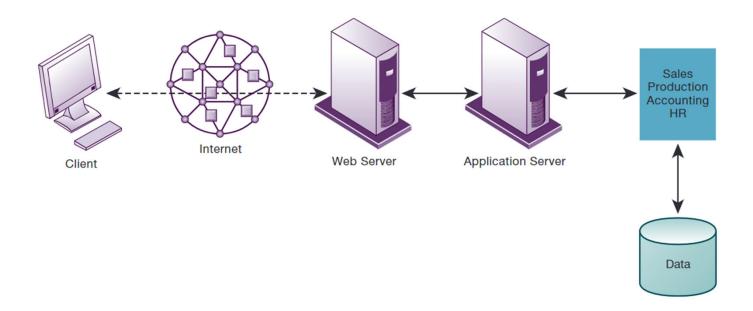


Source: Laudon/Laudon: Management Information Systems, 2022, p.200



N-Tier Architecture

Client/server architecture with several specialised services.

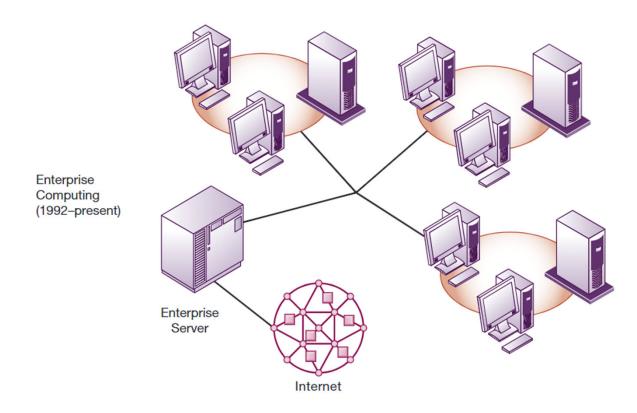


Source: Laudon/Laudon: Management Information Systems, 2022, p.202



IT Architecture

A corporate IT architecture consists of several integrated computer networks.



Source: Laudon/Laudon: Management Information Systems, 2022, p.200



Particify

What is architecture?



Architecture – Definition

Architecture: The structure of components, their inter-relationships, and the principles and guidelines governing their design and evolution over time.

The Open Group: The TOGAF Standard 10



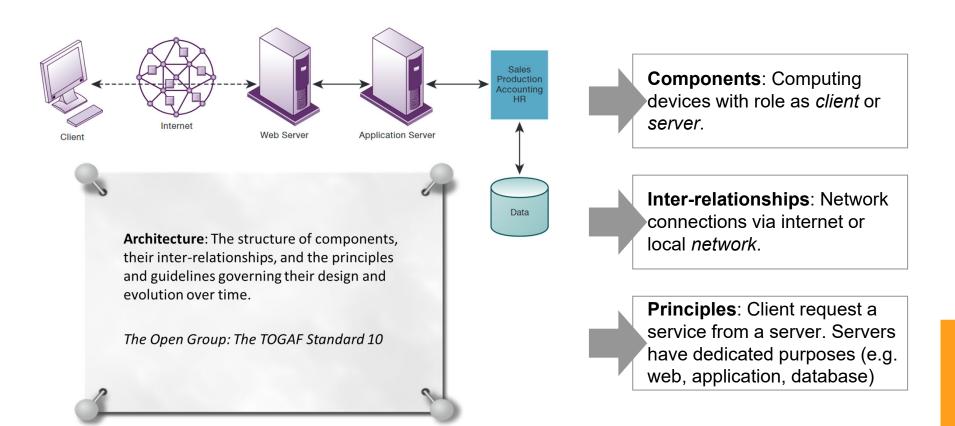


Particify

Components of architecture?

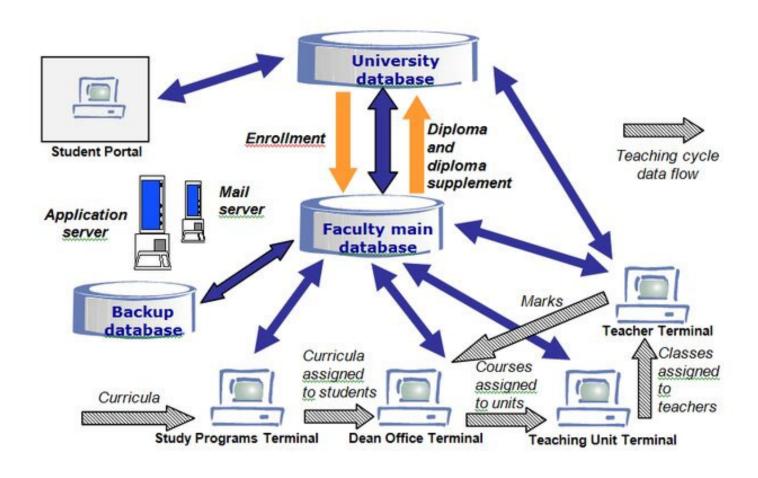


Elements of N-Tier Architecture





Example Architecture





Elaborate the Following Questions

- 1. What is the process supported by this architecture?
- 2. What is the meaning of each symbol?
- 3. Why do symbols have different sizes?
- 4. What is the meaning of each arrow and its color?
 - Blue
 - Orange
 - Grey
- Prepare a short presentation (any format)
- Team of three students
- Time 20 minutes



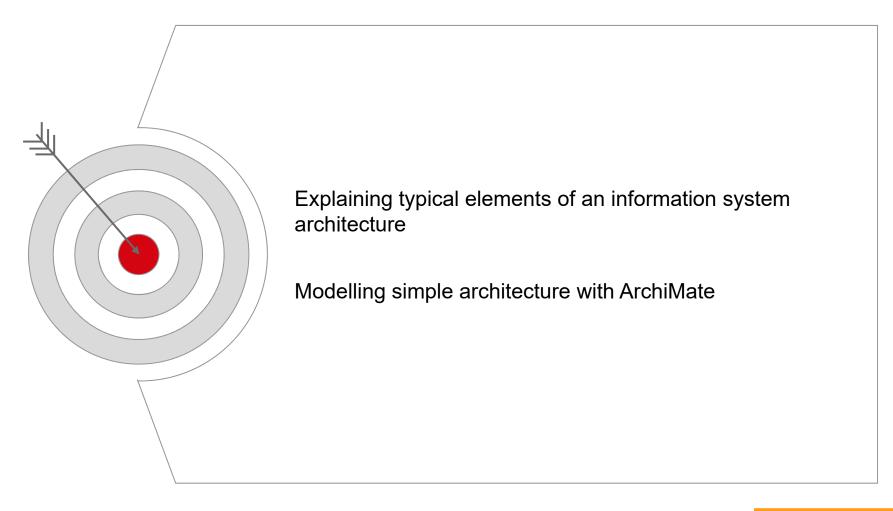
Architecture and Integration

Information System Architecture and ArchiMate

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Learning Objectives: IT Architecture





Particify

What is an information system (IS)??



Information System – Definition



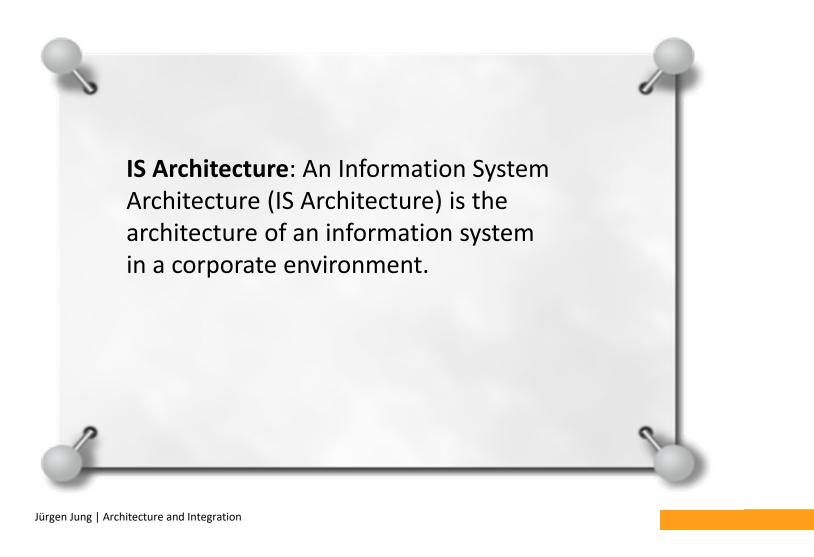
Information System: An information system can be defined [..] as a set of interrelated components that collect (or retrieve), process, store, and distribute information to support decision making and control in an organization.

Laudon/Laudon: Management Information Systems, 2022, p.246





IS Architecture – Definition



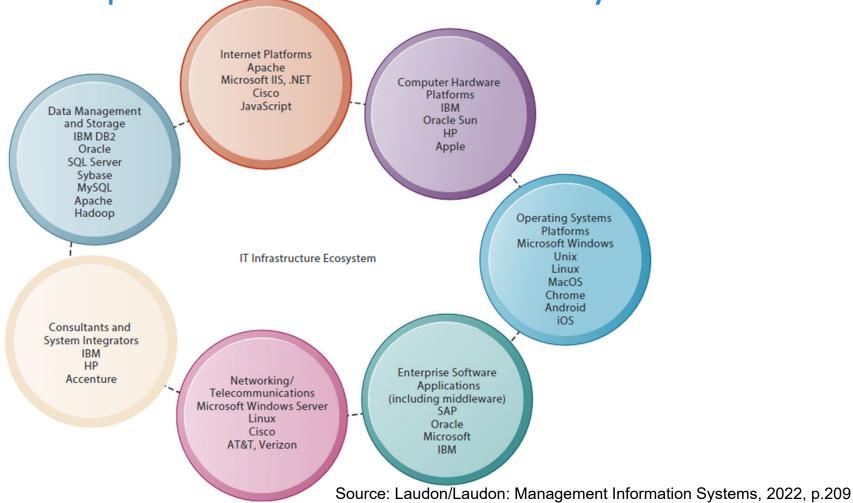


Particify

Which kinds of components (elements, objects) does an information system consist of?

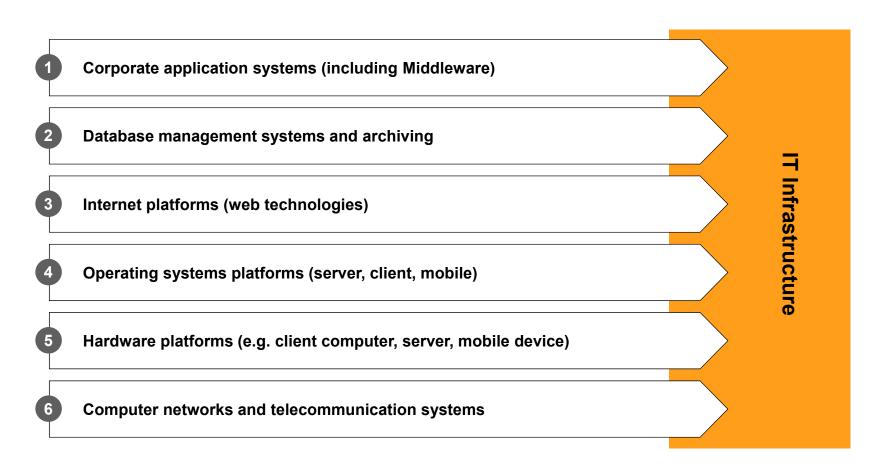


IT Components of an Information System





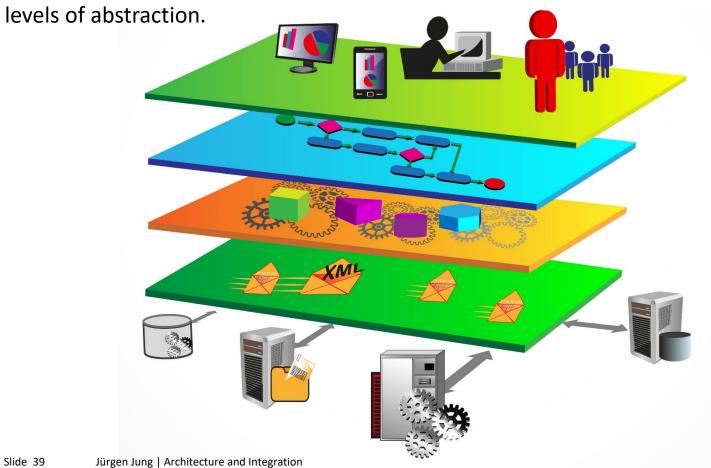
IT Components of an Information System





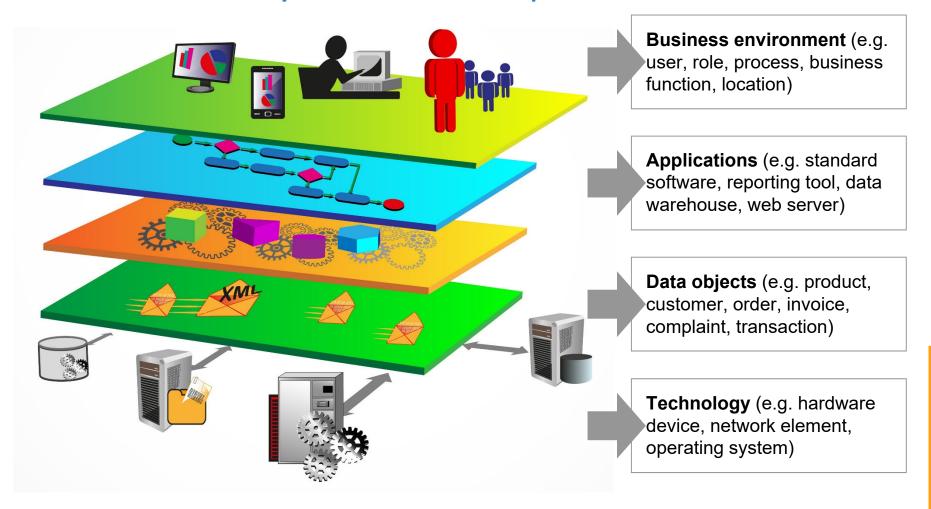
Information System – Levels

An information system in a corporate environment consists of elements on different





Information System – Concept Overview





Architecture Model – Definition

Architecture Model: An architecture model is the (graphical) representation of an architecture. It can be described on different levels of detail and from various perspectives. Each perspective represents the for a dedicated stakeholder (e.g. management, developer, system architect or IT infrastructure manager).



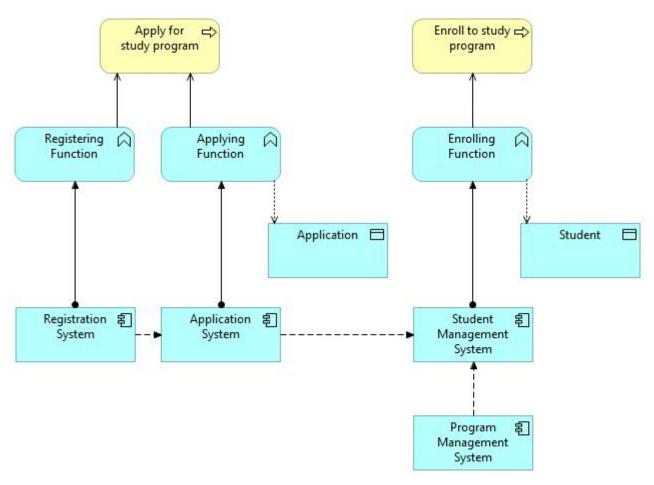
Modelling IS Architecture using ArchiMate



- Modelling language for Enterprise Architecture
- Standardised by *The Open Group* (vendor neutral)
- Current version 3.2 since October 2022
- Originated in a Dutch project during 2002--2004
- Supported by various modelling tools (e.g. Archi)

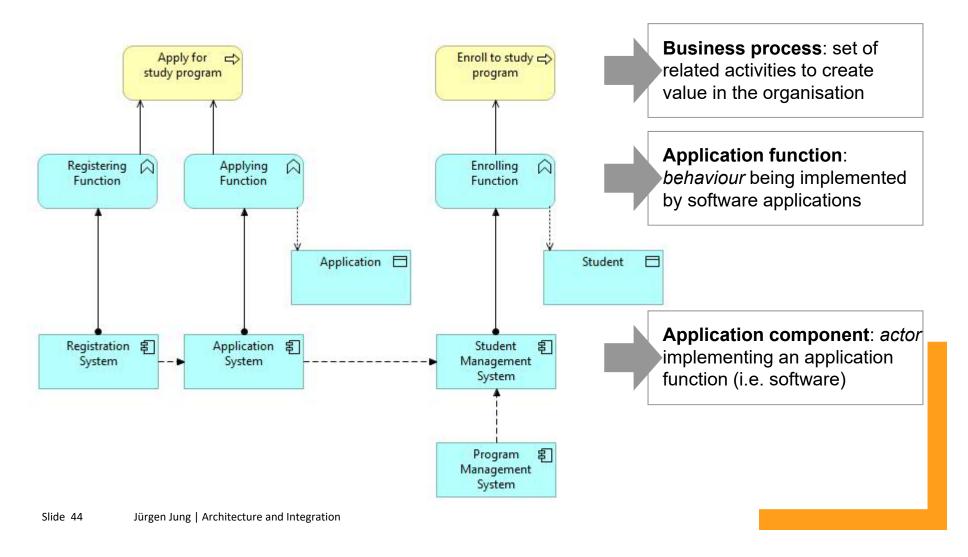


ArchiMate – Introductory Example





ArchiMate – Concepts Explained





ArchiMate – Symbols (excerpt)

Business Process	A business process represents a sequence of business behaviors that achieves a specific result such as a defined set of products or business services.
Application 复 Component	An application component represents an encapsulation of application functionality aligned to implementation structure, which is modular and replaceable.
Application A Function	An application function represents automated behavior that can be performed by an application component (i.e. being implemented by the application component).
Data Object 🖽	A data object represents data structured for automated processing.

Source: ArchiMate 3.2 Specification, sections 8 and 9



ArchiMate – Relationships (excerpt)

•	The assignment relationship represents the allocation of responsibility, performance of behavior, storage, or execution.				
	The realization relationship represents that an element plays a critical role in the creation, achievement, sustenance, or operation of a more <i>abstract</i> element.				
·····>	The access relationship represents the ability of behavior and active structure elements to observe or act upon passive structure elements.				
	The flow relationship represents transfer from one element to another.				

Source: ArchiMate 3.2 Specification, section 5



ArchiMate – Core Framework

ArchiMate is based on a framework separating the models into different layers.

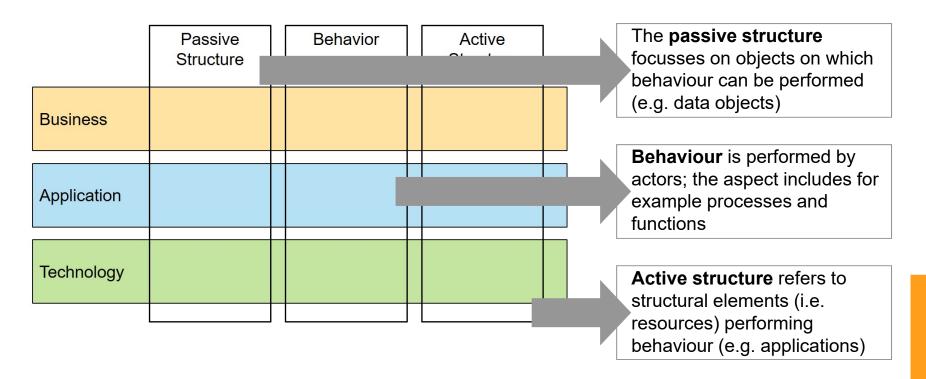
	Passive Structure	Behavior	Active Structure	Business: business related information, like product,
Business				process, organisation
Application				Application: concepts for describing the structure and interaction of software applications (including data)
Technology				Technology: i.e. Information
				Technology, like physical equipment and facilities

Source: Jung/Fraunholz: Masterclass EAM, 2021, p.188



ArchiMate – Aspects in Core Framework

Aspects differentiate between data, functions and resources.



Source: Jung/Fraunholz: Masterclass EAM, 2021, p.188



ArchiMate – Today's Elements

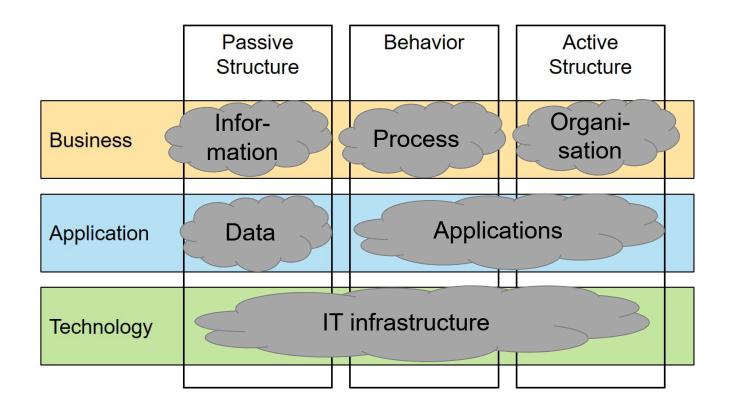
The four elements introduced today fit to the framework as follows:

	Passive Structure	Behavior	Active Structure	
Business		Business 🖒 Process		
Application	Data Object 🖽	Application Application	Application 됩 Component	
Technology				



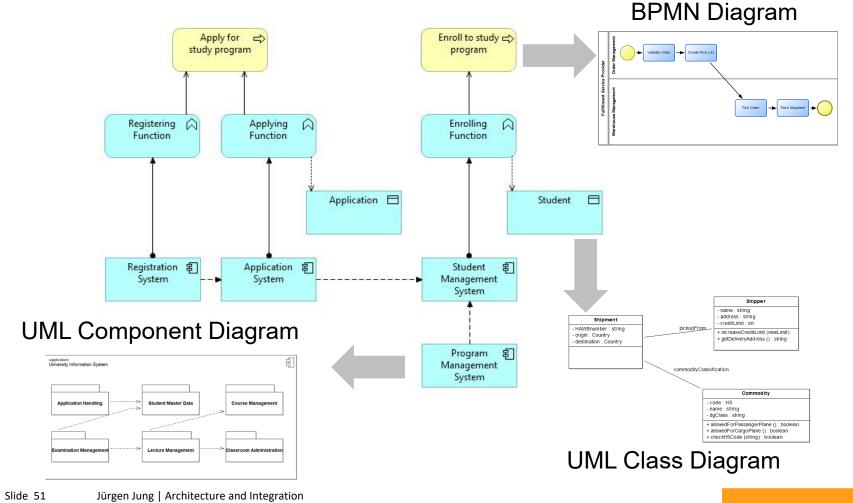
ArchiMate – Typical Elements

Aspects and layers correspond to typical elements in IS architecture.





ArchiMate – ... and other Standards





ArchiMate 3.2 Resources

- ArchiMate textbook
 Wierda, Gerben: "Mastering ArchiMate." R&A, 2017
- ArchiMate 3.2 reference cards
 https://www.opengroup.org/sites/default/files/docs/downloads/n221p.pdf
- Archi (ArchiMate modelling tool) <u>https://www.archimatetool.com/</u>
- ArchiMate 3.2 specification <u>https://pubs.opengroup.org/architecture/archimate32-doc/index.html</u>



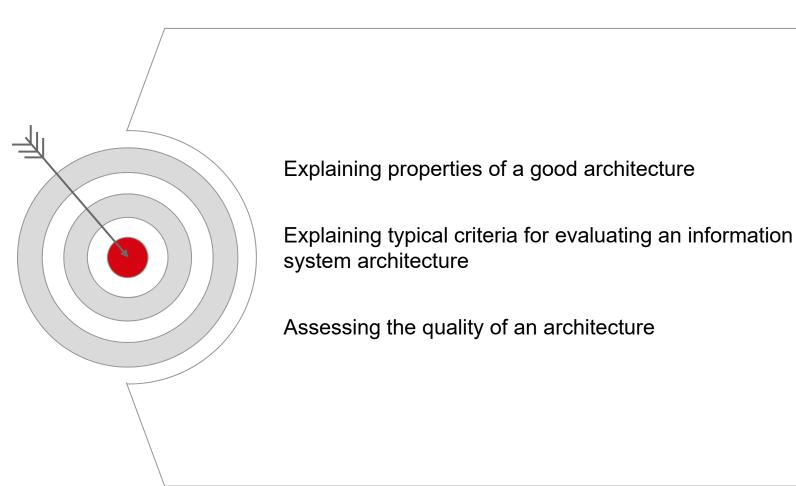
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Determining Architecture Quality

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Learning Objectives: Determining Architecture Quality





Particify

How would you rate this architecture? Likert, 5 examples

Which criteria can we use for assessing the quality of an architecture?



Quality Aspects of an Architecture

Concise: Contains all relevant facts and not more **Architecture Quality** Clear: can be easily understood by all stakeholders **Conform:** architecture models follow agreed principles Coupling: modules or elements should be loosely coupled Cohesion: elements within modules are strongly connected **Correct:** Depicts the corresponding system correctly



Benefits of Concise Architecture

Issues from exhaustive architectures

Architecture

- Contains unnecessary elements
- Explosion of relationships
- Architecture hard to change

Architecture model

- Contains irrelevant information
- Effort for modelling complete information
- Effort for keeping information up-to-date
- Hard to find relevant information

Benefits of concise architectures

Architecture

- · Focuses on required elements
- Only required relationships
- Architecture easier to maintain

Architecture model

- Focuses on relevant information only
- Reasonable effort for modelling
- Easy to keep models up-to-date
- Model shows basic information



Benefits of Clear Architecture

Issues from chaotic architectures

Architecture

- Missing structure
- No common patterns
- Plethora of relationships
- Architecture hard to change

Architecture model

- · Model hard to read
- Model is hard to maintain
- · Relevant information hard to find

Benefits of <u>clear</u> architectures

Architecture

- Clear structure
- Follows common principles
- Contains relevant relationships only
- Architecture easier to change

Architecture model

- Models tend to be easy to understand
- Models can be changed easier
- Common structure helps finding information



Conformance: Example Principles

Principle

IT systems adhere to open standards

Software applications are preferably open source

Data is provided by the source

Each kind of data is stored in single dedicated IT system

Descriptions

- No individual or proprietary solutions
- Open to communicate with partners and systems
- Reuse of common knowledge
- No vendor lock-in
- Software can be customized to individual needs
- Maintenance together with community
- Enter data where it gets available first
- Those who generate data, enter the data
- Avoid data redundancies
- Reduce data quality issues
- Provide single source of truth



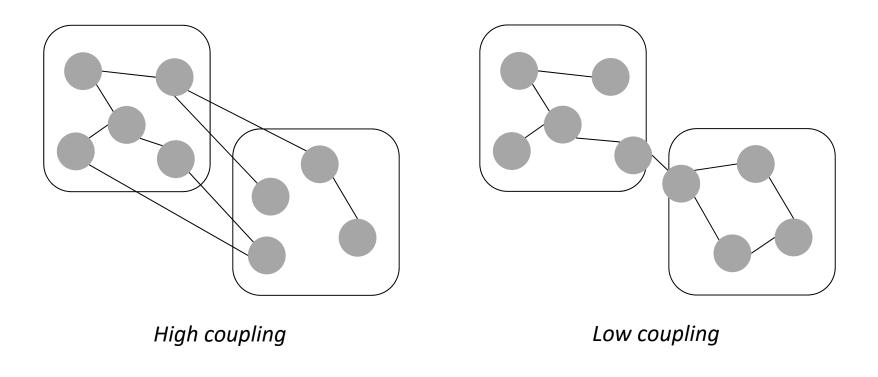
Particify

Which kind of principles could you imagine for an architecture?



Coupling: Overview

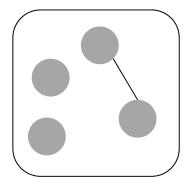
- Coupling refers to the number of dependencies between two or more systems.
- Low coupling is usually recommended as it fosters modularisation



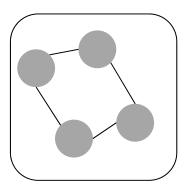


Cohesion: Overview

- Cohesion refers to the number of dependencies between element s within one system.
- High cohesion is usually recommended as internal elements are strongly related
- Low coupling usually determines high cohesion (and vice versa)



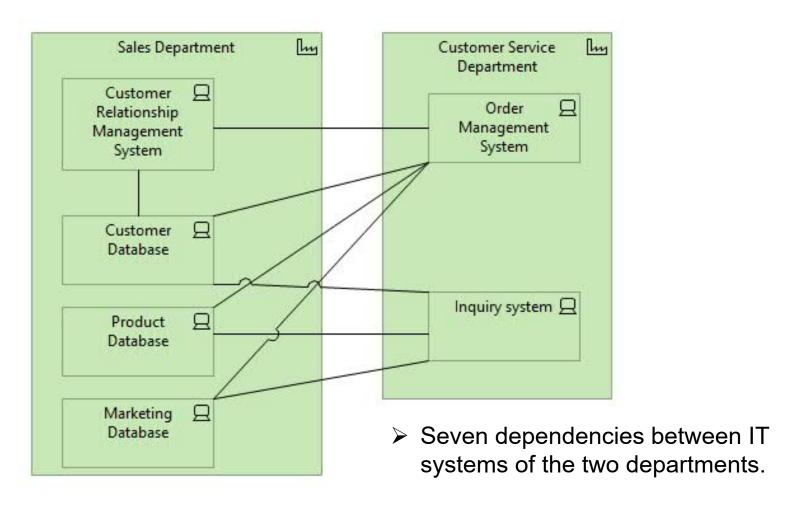
Low cohesion



High cohesion

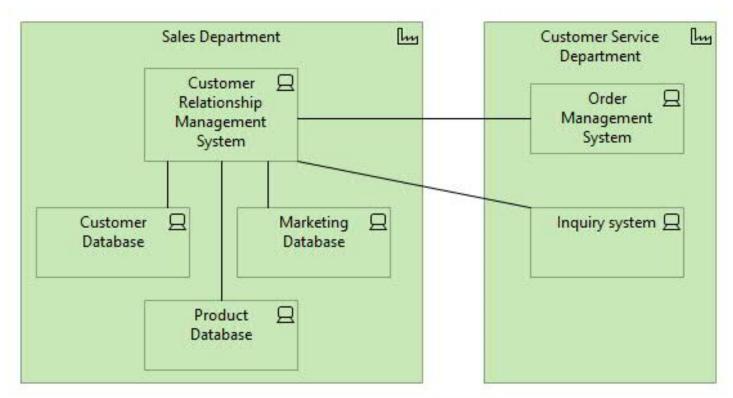


High Coupling: Example





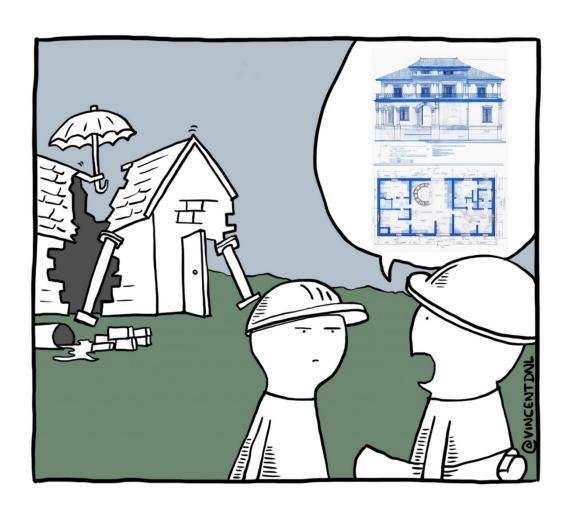
Low Coupling: Example



- > Two dependencies between IT systems of the two departments
- > High cohesion



Correctness of an Architecture Model



- An architecture model has to depict the corresponding architecture as it is
- A wrong picture will not help with fixing issues but just hides them



Correctness of an Architecture Model



A correct architecture model needs to represent

- Elements as they exist in reality
- Complete set of relationships
- Correct information concerning elements and relationships
- Underlying principles and assumptions
- Any weakness (for as-is models)
- Improvements (for to-be models)
- ➤ Otherwise, it cannot be used for managing architecture!



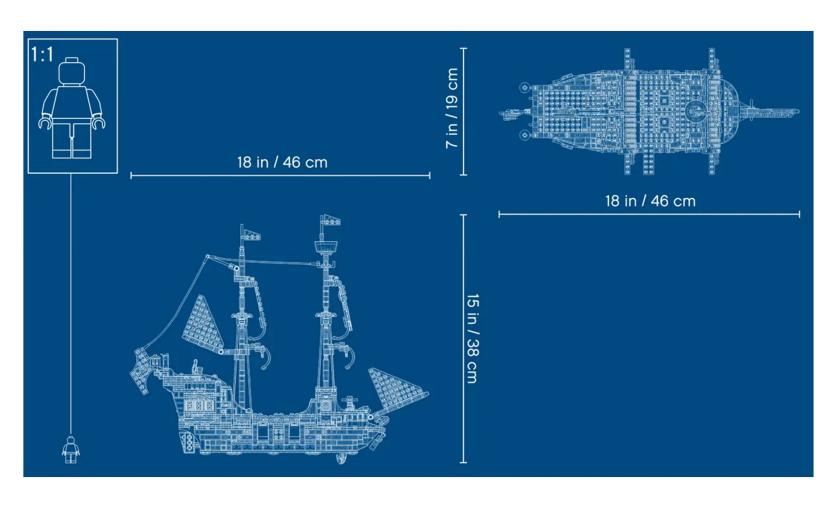
What is this Architecture About?







Complete Picture: Architecture of a Pirate Ship





Purpose Matters: Architecture of a Pirate Ship





Architecture Follows a Purpose

Elements of an architecture



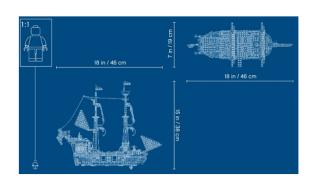
Elements and their relationships



Purpose of an architecture



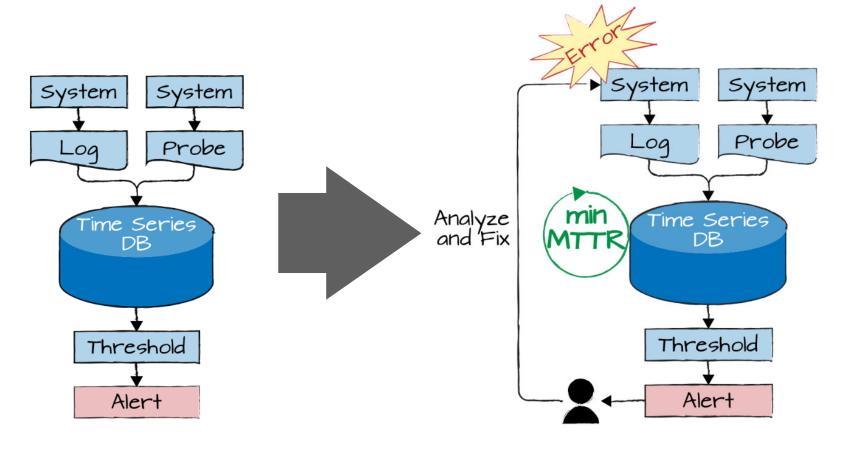








Show the Pirate Ship



Source: Hohpe: The Software Architect Elevator, 2020, pp.154



Quality Aspects with respect to Purpose

Clear: easily understood by affected stakeholders

Conform: follows agreed principles for its purpose

Coupling: purpose influences the modules of an architecture

Cohesion: each module follows a purpose

Correct: correctness determined by its purpose



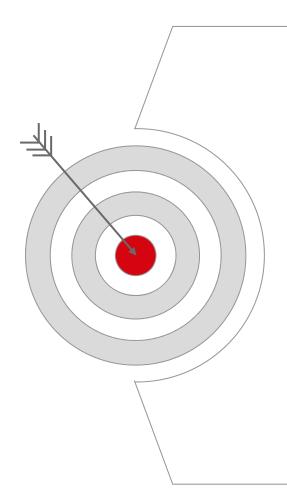
Architecture and Integration

Integration

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Learning Objectives: Integration



Explain integration paradigms based on

- Data
- Functions
- Process

Describe integration with respect to number of partners:

- Point-to-Point
- Multiple partners



Particify

We have two systems: A customer relationship management system (CRM) and an order management system (OMS). Customer data is only stored in the CRM system. Customer data is also needed for executing order? How can we get customer data into the OMS?



Integration Based on Data

Motivation

- Several applications in an organization use the same data
- Data should not be entered manually into each system
- Example: Product data required for marketing, sales and manufacturing

Prerequisites

- Common data format
 - Types and attributes
 - Representation
- Communication channel for data exchange

Solution

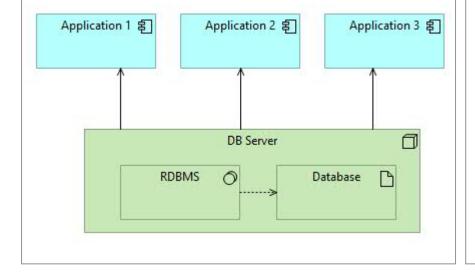
- Common database
- Automatic data exchange



Integration Based on Data: Solutions

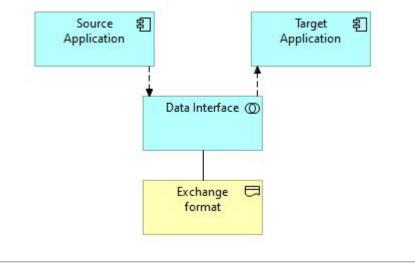
Integration with shared database

- Data is stored in single database
- · Format determined by database schema
- · Individual applications can read
- Only one application should create data



(Automated) Data exchange

- Data is stored in each applications
- Data exchanged through interface (individual software component)
- · Exchange format required





Particify

We are in DHL: There is one system that can create shipping labels (the ones attached onto the parcels). We now want to introduce a web shop system that can also create shipping labels. Do we need to implement the same functionality twice? Which possibilities are you aware of?



Integration Based on Functions

Motivation

- Functionality implemented by an application can be re-used by others
- Example: Parcel tracking used by web portal, customer service, operations

Prerequisites

- · Common data format
 - Types and attributes
 - Representation
- Communication channel for service invocation

Solution

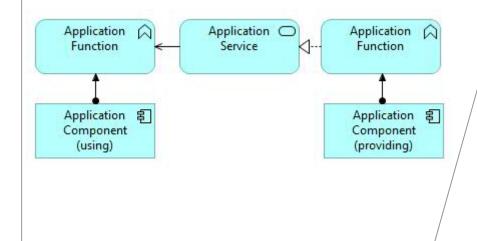
- Software service
 - Provided at endpoint
 - Having dedicated name
 - Data in- and output



Integration Based on Functions: Solution

Application service

- An application (providing) implements a function
- Function is offered as an application service
- A function implemented by another application (using) is served by the service



Example technologies

Programming languages

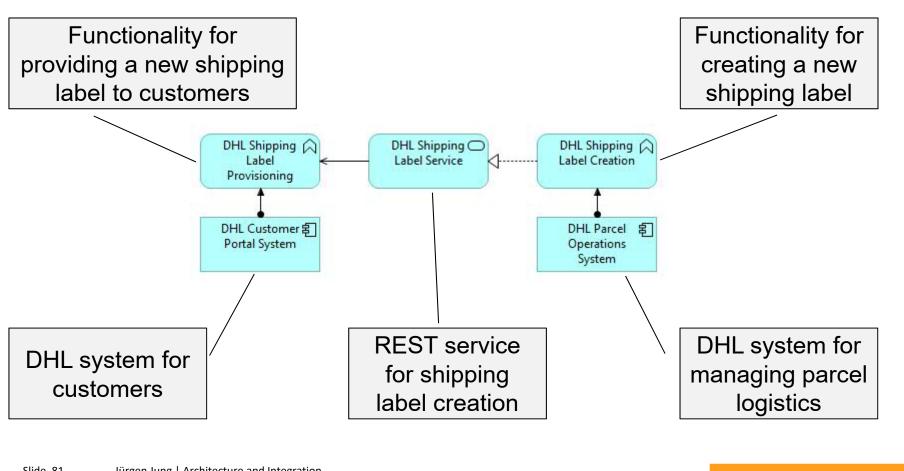
- Remote Method Invocation (RMI)
 - Java
- Remote Procedure Call (RPC)
 - Go, Python
- Remote Function Call: SAP

Language-independent

- Webservices (REST)
 - HTTP
- Service-oriented Architecture (SOA)

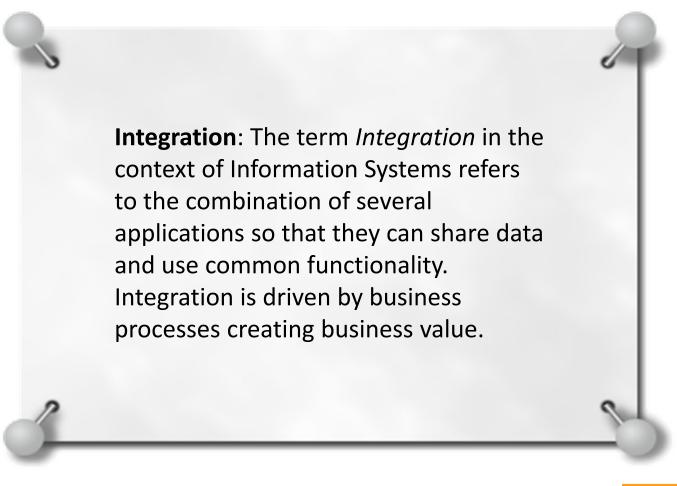


Integration Based on Functions: Example





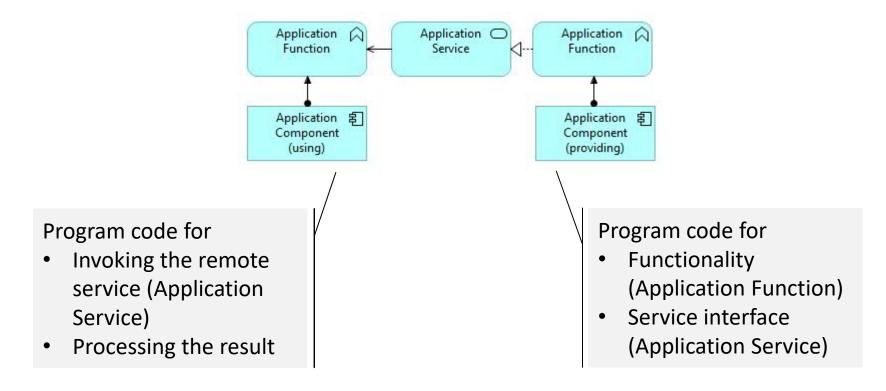
Integration – Definition





Integration: Realisation as Function

- Integration usually requires changing a software system (i.e. programming)
- Changes are conducted within a software development project





Integration Based on Processes

Motivation

- Processes define workflow
- Different software applications are required for workflow
- Example: Order management

Prerequisites

- Common data format
 - Types and attributes
 - Representation
- Communication channel for service invocation
- Processes well-defined

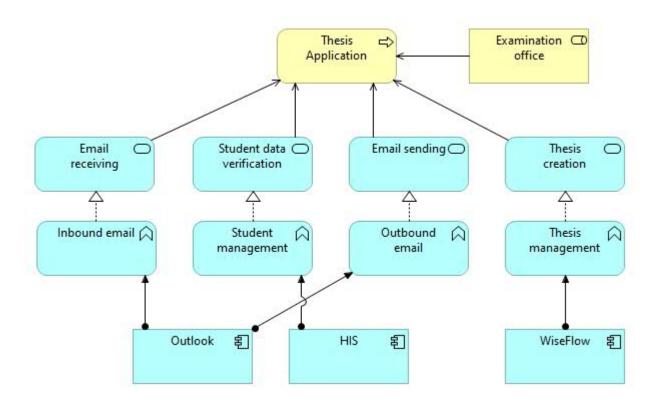
Solution

- Process automation
 - Process engine executes process
 - Uses existing software systems (services)



Integration Based on Processes: Example

- Before writing their final thesis, students need to send an application
- The examination office executes the process by using different applications





Integration Based on Processes: Overview

- Process defines workflow execution (e.g. via BPMN diagram)
- Process automation tool executes process as defined
 - Triggering activities of different actors
 - Invoking several software applications
 - Coordinates data exchange between actors and applications
 - Combination of manual and automated activities possible
- Various systems available on the market, e.g.
 - Camunda BPM (open source & commercial)
 - SAP Business Workflow (commercial)
 - jBPM (open source)



Integration: Summary

Type of integration	Data-oriented	Function-based	Process-based
Central concepts	• Data	FunctionService	ProcessEvent
Prerequisites	Data format	FunctionData format	 Process Function Data format
Examples	DatabaseFile exchange	• RMI • REST	 Workflow Management

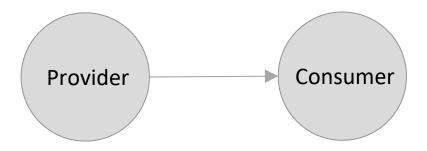


Particify

How many systems can be integrated?



Partners: Point-to-Point (P2P) unidirectional



- Two systems involved
 - Provider: source for information
 - Consumer: drain for information



P2P unidirectional: Examples

Hardware

- MP3 player ⇒ headphones (music)
- Keyboard / mouse ⇒ computer (input)
- Computer ⇒ display (screen)

Software

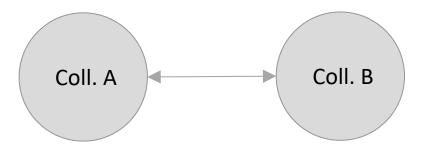
- Address book ⇒ email client (contact)
- http server ⇒ http client (web page)

Other

Voyager spacecraft ⇒ base station (pictures)



Partners: P2P bidirectional



- Two collaborators (Coll. A and Coll. B) involved
- Both exchange information

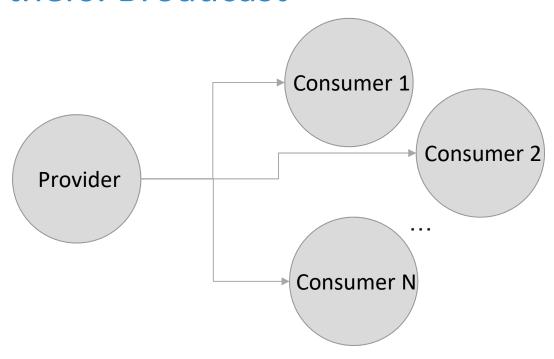


Particify

Could you imagine examples for a bidirectional P2P integration?



Partners: Broadcast



- Broadcast: Provider is distributing information to several consumers
- Publish-Subscribe: Consumers can register for receiving information

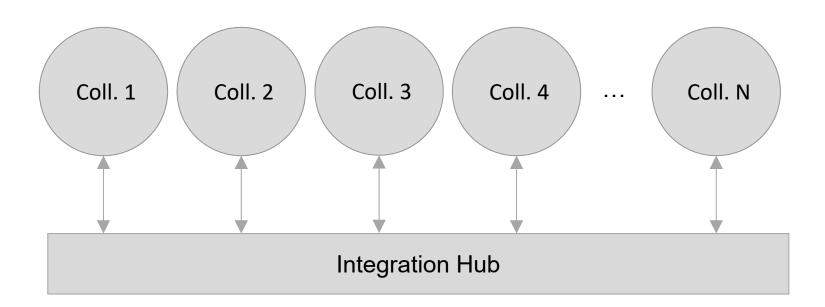


Particify

Could you imagine examples for a broadcast integration?



Partners: Hub



- Several collaborators are connected to a single hub
- A collaborator can communicate with any other



Particify

Could you imagine examples for a hub integration?



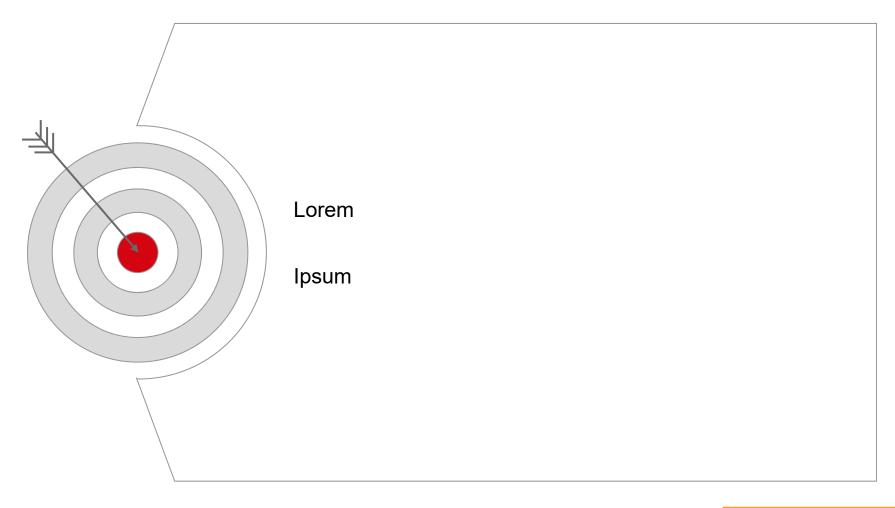
Architecture and Integration

Integration Technologies

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Learning Objectives: Integration Technologies





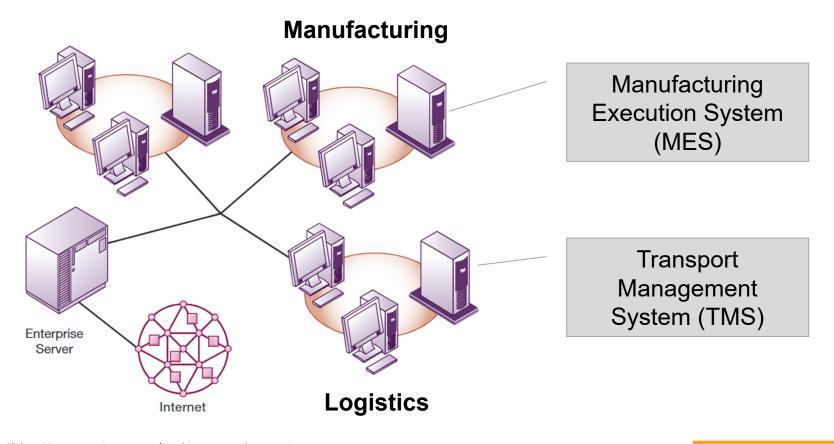
Particify

Which kind of technology do we need for integrating software applications?



Integration: Computer Network

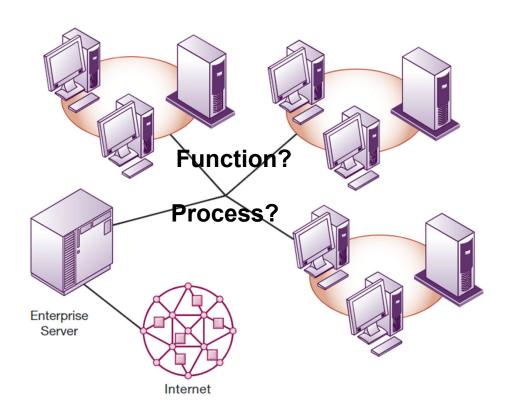
Computer networks are required for connecting computers. Example:





Integration: Beyond Computer Networks

Basic technology like operating system (OS) or computer networks is not sufficient for function- or process-based integration.





Integration: Benefit

Applications are no isolated islands but need to collaborate in order to support E2E processes.

Sharing data

- Common database
 - Standardised data model
 - Consistency managed by Database Management System (DBMS)
 - Concurrency control
- Data ex- and import
 - Easy to implement
 - · Different data models
 - No overall consistency

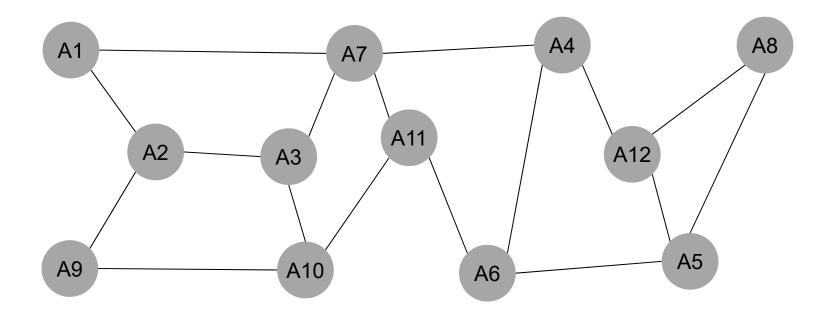
Re-using functionality

- Benefits
 - No redundant implementation
 - Changes only once
 - Functional specialisation
- Requirements
 - Common data model
 - Application Programming Interface (API)
 - Integration infrastructure



Integration: Challenge

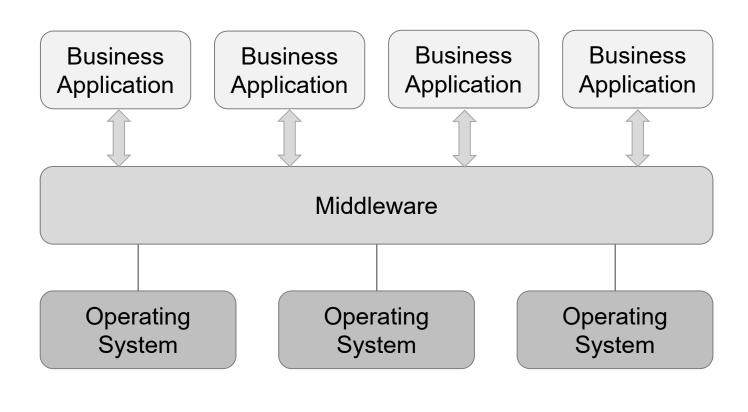
- IS architectures tend to grow large (e.g. <u>several hundreds</u> of applications)
- IS architectures tend to get complex (<u>plethora of interactions</u> between applications)





Middleware: General Idea

Middleware usually runs on different operating systems





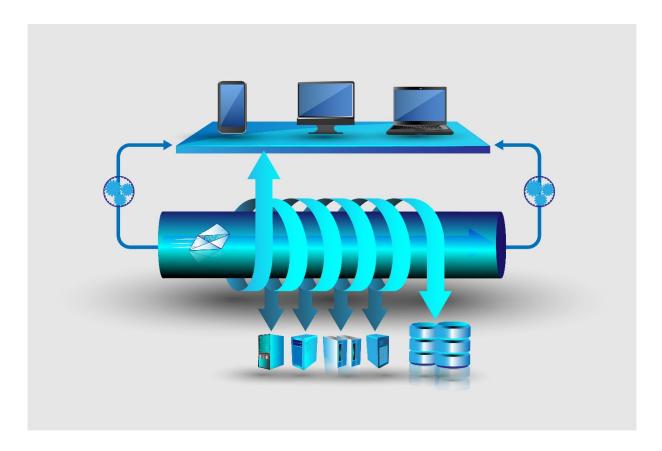
Middleware: Integration





Middleware: General Idea

• Middleware decouples software applications from underlying system software





Middleware: Benefit

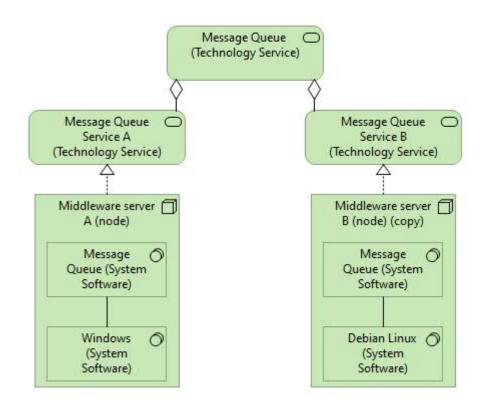
Middleware reduces the number of dependencies

P2P connection **Hub (Middleware)** Number of interfaces: n! Number of interfaces: n (n: number of applications) (n: number of applications) †Middleware **A3 A5**



Middleware: Example

One middleware service can consist of software installed on several machines





Particify

Which kind of middle can be used for data-oriented integration?



Middleware: Example Technologies

Data

- Shared file storage
- Database Management System (DBMS)
- Message Queue (MQ)

Function

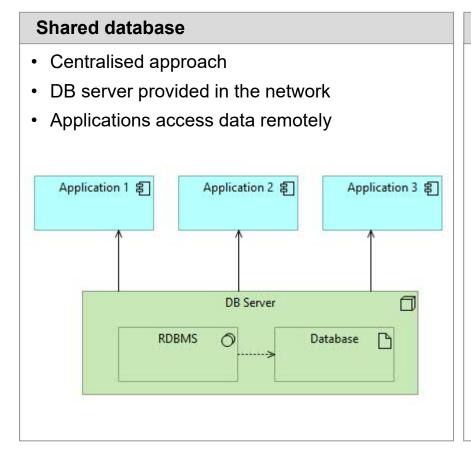
- Application server (web server)
- Service-oriented Architecture (SOA)
- Enterprise Service Bus (ESB)

Process

- Workflow Management System (WfMS)
- Process Automation
- Robotic Process Automation

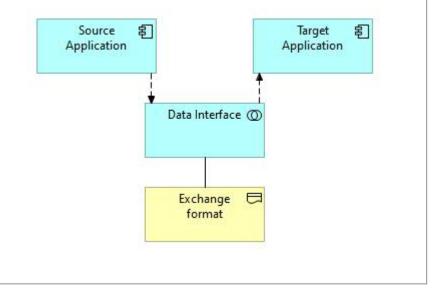


Integration: Technologies for Data



Data exchange

- Decentral approach
- · Data is stored as file
- · Files distributed to other applications





Particify

Which of the following middleware technologies are you aware of?



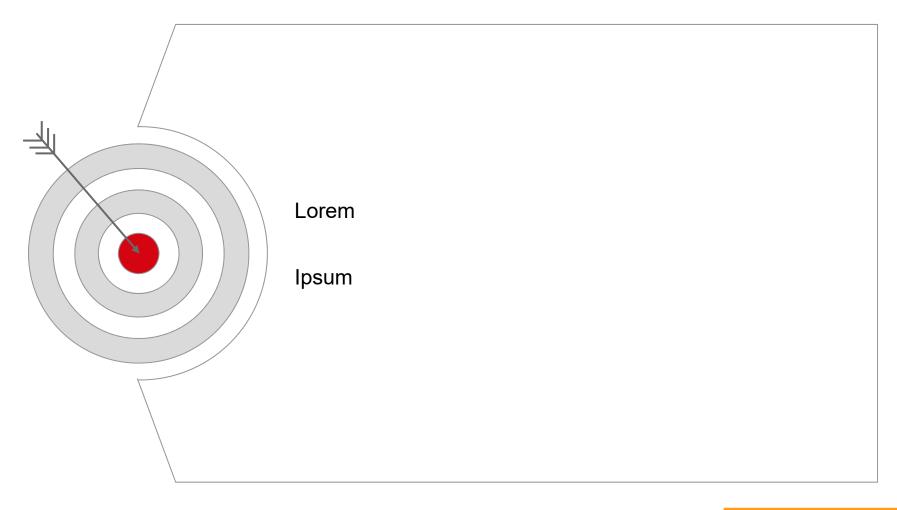
Architecture and Integration

Architecture Principles

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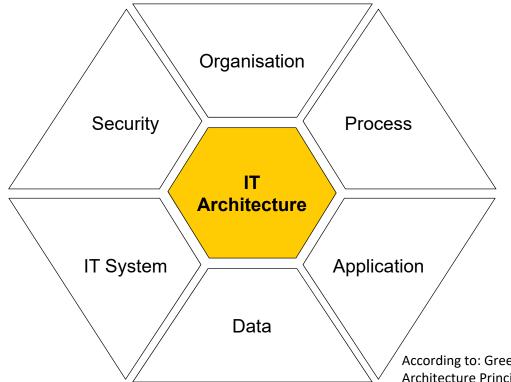
Learning Objectives: Integration Technologies





Principles: Overview

Architecture principles aim at providing guidance (based on best practices) for designing good architectures in a corporate environment, covering different aspects.



Principles aim at ensuring

- Provision of functionality
- Availability of IT systems
- Performance as required
- Security and data protection
- Scalability with respect to business needs
- Compliance of IT
- Sustainability (technologically and economically)

According to: Greefhorst, D.; Proper, E.: Architecture Principles. Springer, 2011



Principle: Standardisation

IT Systems Are Standardized and Reused Throughout the Organization

Rationale

- Cost reduction by preventing redundant investments
- Exploitation of economies of scale
- Focussing attention, resources, knowledge and investments due to enterprise-wide standards

- Determine standards for any IT functionality
- IT systems do not provide functionality that overlaps with other IT systems.
- IT systems are reused throughout the organization by all business units.
- Concessions may be needed in user requirements



Principle: Availability

IT Systems Are Available at Any Time on Any Location

Rationale

- People perform work at various locations (office, at client, home)
- Work at various times (day and evening)
- Mobile employees: No fixed office space and facilities (e.g. workstations) required

- Software is server-based, allowing access from all locations.
- Strong authentication services are available to ensure secure



Principle: Partner Integration

Integration with External IT Systems Is Localized in Dedicated IT Components

Rationale

- More efficient as interface costs are spent only once
- Changes limited to one component only
- First line of defence for security attacks
- B2B integration is complex (special protocols)

- Dedicated integration middleware
- Applications contain integration components
- Integration components can be reused
- Agreements needed for integration with other organizations



Principle: Partner Integration

IT Systems Communicate Through Services

Rationale

- Reuse of functionality
- Assembling new solutions based on services
- Shorter time-to-market

- Services are defined for all data and functionality
- Services defined as reusable as possible
- Hiding implementation details
- Adhering to interface standards and formats
- Services published in a service directory



Architecture and Integration

Topics and Appendix

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Topics – Architecture

Architecture -- Introduction

- Motivation (Is this an architecture?) Why architecture?
- Definition: Architecture
- Examples (von Neumann, Software, Client/Server, 3tier, ...)

Elements of IS Architecture

- Computer Hardware
- Software and Platforms (OS)
- Definition: IT System
- ArchiMate

Measuring Architecture

- Coupling / Cohesion
- Metrics & Quality



Topics – Integration

Integration -- Introduction

- Motivation
- Definition: Integration
- P2P, Broadcast, centralised vs. decentralised, Bus

Integration Technologies

- Computer Networking
- MEP
- Technologies: DBMS, MQ, ESB, WfMS, ...

Architecture Principles

- Examples
- Organisational principles
- -> Übung zu ADR; accso



Topics – Business

Business functions and applications

E-Business

- Scenarios and principles
- Web services / API
- Organisation

Supply Chain Integration

- Scenarios and Definition
- Challenges (bullwhip)
- Organisation and Management
- SCOR

Enterprise Architecture

- Applications and processes
- Business Architecture